



## Minutes University Executive Board

Date: 23 July 2024

Present: Professor R Mokaya (RM) (in the Chair),  
Professor R Blakeley (RB) Professor J Derrick (JD),  
Professor S Fitzmaurice (SF), Professor S Hartley (SH),  
Professor G Jewell (GJ) (Item 1), J Jones (JJ) (Items 1-5),  
Professor K Lamberts (KL) (Item 1), Professor M Vincent (MV)

In attendance: J Strachan (JS), T Wray (TW), L Goodacre (LG) (Items 3 and 4),  
Professor M Marshall (MM) and E Hartley (EH) (Item 6),

Apologies: Professor A Blom (AB), R Sykes (RS), I Wright (IW)

Secretary: Dr E Smith (ES)

### 1. Closed Minute and Paper

### 2. Closed Minute and Paper

### 3. Capital Prioritisation

(LG in attendance for this item)

3.1 UEB considered the revised capital programme. The related presentation covered:

3.1.1 Total available capital in the three-year period.

3.1.2 Committed projects that were expected to continue and could not be paused without the University incurring legal penalties, alongside further projects that were complete and had retention payments due in the period.

3.1.3 Projects in receipt of external funding.

3.1.4 Annual budgets.

3.1.5 Projects that were recommended to proceed due to their prospective strategic benefits.

3.1.6 Projects that could be paused.

3.1.7 Remaining projects and their respective scoring outcomes, about which a UEB steer was sought on which should be advanced and which paused.

3.2 Following careful consideration, UEB agreed recommendations to the President & Vice-Chancellor.

### 4. Master Planning Guiding Principles

(LG in attendance for this item)

- 4.1 UEB received a presentation on the proposed principles that would underpin future work to develop the Campus Master Plan. It was highlighted that the principles had been devised in conjunction with an architect firm and covered a range of considerations.
- 4.2 During discussion, Members drew attention to the usefulness of the benchmarking data provided.
- 4.3 UEB endorsed the Master Planning Guiding Principles, which would be reported to the President & Vice-Chancellor.

## **5. Report of the UEB Estates and Capital Sub-Group**

(Meeting Held on 11 July)

- 5.1 UEB approved the Report, including a number of proposals as set out in the related paper and accompanying business cases, subject to Finance Committee and/or Council approval where relevant in accordance with the Scheme of Delegation. Three of the principal items considered at ECSG were on the Agenda of the present meeting as standalone items. Attention was also drawn to the revised Space Management Policy
- 5.2 UEB agreed specific recommendations to the President & Vice-Chancellor:

## **6. Strategic Objectives for the Student Population: Part Time, Foundation Years, and Certificates/Diplomas of Higher Education**

(MM and EH in attendance for this item)

- 6.1 Following its agreement in November 2023 of an approach to developing strategic objectives for different non-traditional student cohorts (Part-Time, UG and PG Certificates/Diplomas of Higher Education (HE), Foundation Years), UEB considered the resulting recommendations of a Task and Finish Group charged with taking forward this work. This was the fourth such instalment of recommendations pertaining to different constituencies of the student population, and the proposals for each population were developed on the basis of a detailed assessment of market conditions and potential, pedagogical considerations, financial viability, and strategic alignment. These assessments and the conclusions drawn were detailed in the related paper.
- 6.2 During discussion, UEB considered points relating to Foundation Years.
- 6.3 UEB agreed to recommend to the President & Vice-Chancellor the proposals set out in the related paper.

## **7. Closed Minutes and Paper**

## **8. UEB EDI Sub-Group**

- 8.1 UEB considered and approved the updated Terms of Reference for the UEB EDI Sub-Group, noting the provision for up to two Staff Network Chairs to attend each meeting and the planned next steps for confirming the membership of the proposed colleagues.

**9. Closed Minute and Paper**

**10. Report of the UEB International Steering Group**

(Meeting Held on 11 June)

10.1 UEB considered and approved the report on the basis on the basis that KL, as current Chair of ISG and sponsor of the report, had provided his prior approval.

**11. Report of the UEB Information Management & Security Group**

(Meeting Held on 20 June)

11.1 The item was deferred to a future meeting.

**12. Round Table**

12.1 Director of Student Support Services: RS confirmed that the Director would be leaving the University and that the current Deputy Director, Debra Ogden, would be filling the post on an initial interim basis.

12.2 Council Nominations: JS reported on the forthcoming election of members of Senate as Senate nominees for appointment to Council.

12.3 Race Equality Charter and Action Plan: SF thanked all colleagues who contributed to the University's submission, the outcome for which was expected in the autumn.

12.4 Education Secretary: RS updated UEB on the Secretary of State for Education's positive media statements on the value of international students, which the sector had welcomed.

12.5 Higher Education (Freedom of Speech) Act 2024: RS noted that the sector expected the Secretary of State for Education to announce the postponement of the Act's provisions coming into force in 2024/25, including the statutory tort. This was with a view to the government reviewing the purpose and potential impact of the Act on the sector.

12.6 Nuclear AMRC: GJ reported on positive recent external stakeholder meetings.

12.7 Inspirational Women Exhibition: RM recognised that two UEB Members were profiled in the exhibition.

**13. Dates of Next Meetings**

13.1 UEB received and noted the dates of the next UEB meetings over the summer.

**14. Closed Minute and Paper**

**15. Closed Minute and Paper**